

Milan – September 14th, 2016

TOD'S S.p.A. – In the first half of 2016 Group's sales totaled 497.6 million Euros; EBITDA: 86.3 million Euros and net income: 37.4 million Euros.

The Board of Directors approved Tod's Group 2016 Half-Year Report

Group's sales: 497.6 million Euros, -3.4% from H1 2015

EBITDA: 86.3 million Euros, equal to 17.3% of sales

EBIT: 62 million Euros, equal to 12.5% of sales

Group's Net Income: 37.4 million Euros, equal to 7.5% of sales

Negative Net Financial Position: 112.7 million Euros

The Board of Directors of Tod's S.p.A., the Italian company listed on the Milan Stock Exchange and holding of the luxury goods group of the same name operating in luxury and quality shoes, accessories and apparel with the Tod's, Hogan, Fay and Roger Vivier brands, today approved the Group's report for the first half of 2016.

Message from the Group's Chairman and CEO

Diego Della Valle, Chairman and CEO of the Group, commented as follows:

"As seen in July, half year sales results were affected by the industry environment and the volatile and uncertain markets. The negative impact on margins of the organic growth of the stores was partially offset by cost containment and rationalization plan in place, plan that will continue to yield results in the coming months. As for the future, our strategy will be to focus more and more in the world of high-quality products, footwear, handbags and small leather goods in primis, noting more and more the values that have made famous our brands, the craftsmanship, the Italian way of life and the strong innovation. To achieve these goals, we hired people with specific characteristics from a stylistic, marketing, management point of view. Communication strategy will be even stronger, to enhance these values, with particular attention paid to digital. As for the development of the store network, few openings will be made, and only for special locations, focusing more on organic growth of the existing distribution network. We are very satisfied with the production structure, both for its size and the quality of the people. With regard to the collections currently in stores, our consumer feedback is good and, if the market will be stable, it will allow us to achieve our targets. For the future, we are very confident that the strategic plan prepared is going in the right direction and we will obtain good results within the next year."

Comments to the Group's sales

Consolidated sales were 497.6 million Euros in the first half of 2016, down 3.4% from H1 2015.

At constant exchange rates, meaning by using the average exchange rates of H1 2015, including the related effects of hedging contracts, sales would have been 493.2 million Euros, down 4.3% from last year.

As already highlighted in our previous press releases, analyzing quarterly figures is not fully meaningful, due to the discrepancies in the flow of industrial revenues and costs on a monthly basis.

Breakdown of consolidated sales by brand

<i>million Euros</i>	H1 2016	H1 2015	% change at reported rates	% change at constant rates	FY 2015
Tod's	282.5	304.4	-7.2%	-8.1%	599.0
Hogan	106.1	108.8	-2.5%	-2.8%	221.4
Fay	24.9	22.9	+8.8%	+8.8%	59.4
Roger Vivier	83.4	78.6	+6.2%	+4.5%	156.0
Other	0.7	0.6	n.m.	n.m.	1.2
TOTAL	497.6	515.3	-3.4%	-4.3%	1.037.0

Revenues for the Tod's brand amounted to 282.5 million euros in the first half of 2016; the decrease in sales compared to last year, despite the difficult comparison basis, was mainly due to the sharp fall in purchases by tourists in Europe and the USA, and to the persistent weakness of the Greater China market.

Hogan sales were 106.1 million Euros, down 2.5% from H1 2015, mainly due to the slowdown in consumption registered in the second quarter in the Italian market, by tourists, but also by local clients; positive results in the other regions.

Revenues for the Fay brand were 24.9 million Euros, up 8.8% from H1 2015. All the geographical areas, where Fay is distributed, registered positive results; double-digit growth in the Asian markets, where, however, volumes are not very significant yet.

Finally, Roger Vivier registered 83.4 million Euros in sales, up 6.2% from H1 2015. The performance was positive in all geographic areas, except for the American market. The apparent slowdown in the second quarter growth rate was only due to the slightly different timing of deliveries between the quarters.

Breakdown of consolidated sales by product category

<i>million Euros</i>	H1 2016	H1 2015	% change at reported rates	% change at constant rates	FY 2015
Shoes	400.3	410.7	-2.5%	-3.4%	811.7
Leather goods and accessories	69.3	77.6	-10.7%	-12.0%	157.2
Apparel	27.3	26.4	+3.7%	+3.6%	66.9
Other	0.7	0.6	n.m.	n.m.	1.2
TOTAL	497.6	515.3	-3.4%	-4.3%	1.037.0

Revenues from shoes were 400.3 million Euros, down 2.5% from H1 2015, also due to the very challenging comparison basis, linked to the different timing of deliveries.

Sales of leather goods and accessories totalled 69.3 million Euros. The figure for the first half reflects the negative trend of a part of the Tod's collection.

Finally, sales of apparel were 27.3 million Euros, up 3.7% from H1 2015.

Breakdown of consolidated sales by region

<i>million Euros</i>	H1 2016	H1 2015	% change at reported rates	% change at constant rates	FY 2015
Italy	148.8	152.9	-2.7%	-2.7%	322.8
Europe (excl. Italy)	120.1	122.2	-1.7%	-2.0%	248.6
Americas (*)	48.7	51.9	-6.0%	-8.6%	105.6
Greater China (**)	107.0	118.2	-9.5%	-11.7%	225.8
Rest of World	73.0	70.1	+4.1%	+3.9%	134.2
TOTAL	497.6	515.3	-3.4%	-4.3%	1.037.0

(*) This line includes the whole American continent (Northern and Southern America).

(**) This line includes: mainland China, Hong Kong, Macao and Taiwan.

In the first half of 2016, domestic sales were 148.8 million Euros. The 2.7% decrease from H1 2015 is mainly due to the already commented performance of the Hogan brand.

In the rest of Europe, the Group's revenues totalled 120.1 million Euros, down 1.7% from H1 2015, mainly due to the sharp slowdown in consumption, especially of tourists, registered in the second quarter for the entire sector, in addition to a very challenging comparison basis (+22% in Q2 2015).

In line with the industry, the weakest countries were France and UK, which are the ones with the higher exposure to tourist flows.

In the Americas sales totalled 48.7 million Euros, down 6.0% from H1 2015. As already commented for Europe, this decrease reflects the sharp slowdown in consumption registered in the second quarter of the year.

The Group's revenues in Greater China totalled 107 million Euros. The 9.5% decrease is mainly due to the weakness in Hong Kong; sales in mainland China, which represents slightly more than half of this region, were slightly negative.

Finally, in the area "Rest of the World" the Group's sales were 73 million Euros, up 4.1% from H1 2015, mainly driven by Korea.

Breakdown of consolidated sales by distribution channel

<i>million Euros</i>	H1 2016	H1 2015	% change at reported rates	% change at constant rates	FY 2015
DOS	311.2	327.1	-4.9%	-5.7%	658.4
Third parties (Franchised stores + Independent retailers)	186.4	188.2	-1.0%	-1.9%	378.6
TOTAL	497.6	515.3	-3.4%	-4.3%	1.037.0

In the first half of 2016, sales through DOS totalled 311.2 million Euros, down 4.9% from the same period of 2015.

The *Same Store Sales Growth* (SSSG) rate, calculated as the worldwide average of sales growth rates at constant exchange rates registered by the DOS already existing as of January 1st, 2015, is -14.3% in the semester. This figure reflects the above commented weakness of consumption and the visible slowdown registered in the second quarter in some important markets for luxury goods.

As of June 30th, 2016 the Group's distribution network was composed by 261 DOS and 103 franchised stores, compared to 251 DOS and 93 franchised stores as of June 30th, 2015.

Revenues to third parties totalled 186.4 million Euros, slight lower than in the first six months of 2015.

Comments on the Profit & Loss key figures

As already highlighted in our previous press releases, analyzing infra-annual figures is not fully meaningful, due to the discrepancies in the flow of industrial revenues and costs on a monthly basis; therefore, annualizing quarterly figures would be misleading.

In the first half of 2016, the Group's EBITDA was 86.3 million Euros, with a 17.3% margin on sales. The industrial margin slightly decreased as compared to H1 2015, due to a less favourable product, area and distribution channel mix. The incidence on sales of rents and labour costs is higher.

Also the Group's headcount continues to grow: 4,531 employees as of June 30th, 2016, compared to 4,504 as of June 2015.

The above commented increases are mainly related to the ongoing widening of the DOS network.

In the first half of 2016, the Group's EBIT was 62 million Euros, with a 12.5% margin on sales; the incidence on sales of depreciation, amortisation and provisions slightly decreased.

At constant exchange rates, EBITDA and EBIT would have been, respectively, 79.5 million Euros and 54.9 million Euros.

The Group's profit before taxes was 54.2 million Euros; taxes for the period amounted to 17.1 million Euros, with a tax rate of 31.5%, more than 100 bps lower than in H1 2015.

Net of minority interests, the Group's net income amounted to 37.4 million Euros, with a margin on sales of 7.5% .

Comments on the Balance Sheet and Cash Flow key figures

In H1 2016, the Group invested 18.6 million Euros in tangible and intangible fixed assets, compared to 27.5 million Euro of H1 2015, net of the price paid to acquire the Roger Vivier brand (415 million Euros). The

majority of these investments were devoted to the widening and update of the DOS network, including the refurbishment and widening of the Tod's boutique on Bond Street, in London.

The remaining expenditures pertain the normal update of the industrial and production structures and the development of the Company's software.

The operating working capital totalled 302.6 million Euros as of June 30th, 2016; the approx. 20 million decrease, compared to the balance as of the end of June 2015, is mainly due to lower inventories.

As of June 30th, 2016, the Group's net financial position shows a negative balance of 112.7 million Euros. The acquisition of the Roger Vivier brand had a significant impact on the Net Financial Position: net of this transaction, the balance would have been positive and higher than the figure as of June 2015.

As of June 30th, 2016, consolidated shareholders' equity was 1,042.1 million Euros, much higher than the 816.6 million balance as of June 2015, also due to the 207.5 million capital increase happened in January and related to the acquisition of the Roger Vivier brand.

The manager responsible for preparing the company's financial reports, Mr. Rodolfo Ubaldi, declares, pursuant to article 154 bis, paragraph 2, of Legislative Decree n. 58/98 (the "Unified Financial Act"), that the accounting information contained in this press release corresponds to the document results, books and accounting records.

Pursuant to article 154 ter, paragraph 5, of the "Unified Financial Act, the half-year report as at June 30th 2016, approved by the Board of Directors today, will be made available to the public at the registered office of the Company. The document will also be published under the Section "Financial Statements" on the website of the Company www.todsgroup.com.

Should you need explanations, please contact: Investor Relations Office - tel. +39 02 77 22 51
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ATTACHMENTS

TOD'S Group

Consolidated Income Statement

Unaudited data

euro 000's	H1 16	H1 15	FY 15
Revenue			
Sales revenue	497,628	515,310	1,036,959
Other income (1)	30,030	4,959	11,437
Total revenue and income	527,658	520,269	1,048,396
Operating Costs			
Change in inventories of work in progress and finished goods (2)	(23,071)	30,987	32,901
Cost of raw materials, supplies and materials for consumption (2)	(129,274)	(151,026)	(287,443)
Costs for services	(117,191)	(125,545)	(246,759)
Costs of use of third party assets	(59,827)	(63,106)	(128,414)
Personnel costs	(94,906)	(91,422)	(183,302)
Other operating charges	(17,080)	(17,112)	(32,761)
Total operating costs	(441,347)	(417,224)	(845,778)
EBITDA	86,311	103,045	202,618
Amortisation, depreciation and write-downs			
Amortisation of intangible assets	(4,491)	(4,271)	(8,910)
Depreciation of tangible assets	(18,934)	(19,060)	(39,323)
Other adjustment		(204)	(2,997)
Total amortisation, depreciation and write-downs	(23,425)	(23,535)	(51,230)
Provisions	(916)	(1,998)	(2,820)
EBIT	61,970	77,512	148,567
Financial income and expenses			
Financial income	10,700	19,920	29,267
Financial expenses	(18,432)	(23,384)	(40,564)
Total financial income (expenses)	(7,732)	(3,464)	(11,297)
Income (losses) from equity investments			
Profit before taxes	54,238	74,048	137,270
Income taxes (3)	(17,108)	(24,177)	(45,182)
Profit/(loss) for the period	37,130	49,870	92,088
Non-controlling interests	305	508	647
Profit/(loss) of the Group	37,435	50,379	92,735
EPS in (euro)	1.14	1.65	3.03
EPS diluted in (euro)	1.14	1.65	3.03

(1) Of which non-recurring for 25 million euros.

(2) Of which non-recurring for -24.2 million euros.

(3) Of which non-recurring for -0.3 million euros.

TOD'S Group

Consolidated Statement of Comprehensive Income

Unaudited data

euro 000's	H1 16	H1 15
Profit (loss) for the period (A)	37,130	49,870
Other comprehensive income that will be reclassified subsequently to profit and loss:		
Gain/(Losses) on derivative financial instruments (cash flow hedge)	3,651	3,161
Gain/(Losses) on currency translation of foreign subsidiaries	3,945	10,291
Total other comprehensive income that will be reclassified subsequently to profit and loss (B)	7,596	13,452
Other comprehensive income that will not be reclassified subsequently to profit and loss:		
Cumulated actuarial gains/(losses) on defined benefit plans		
Total other comprehensive income that will not be reclassified subsequently to profit and loss (C)		
Total Comprehensive Income (A) + (B) + (C)	44,726	63,323
Of which:		
Attributable to Shareholders of the Parent company	45,129	63,753
Attributable to non-controlling interests	(403)	(430)

TOD'S Group

Consolidated Statement of Financial Position

Unaudited data

euro 000's	06.30.16	12.31.15	06.30.15
Non current assets			
<i>Intangible fixed assets</i>			
Assets with indefinite useful life	565,352	149,466	149,466
Key money	16,872	14,938	15,941
Other intangible assets	26,568	26,387	26,470
Total Intangible fixed assets	608,793	190,792	191,878
<i>Tangible fixed assets</i>			
Buildings and land	119,349	110,928	107,546
Plant and machinery	12,986	13,206	12,509
Equipment	12,937	14,258	15,362
Leasehold improvement	43,413	45,573	46,765
Others	40,303	42,538	48,446
Total Tangible fixed assets	228,988	226,504	230,628
<i>Other assets</i>			
Investment properties	27	29	30
Equity investments	20	20	20
Deferred tax assets	58,623	51,220	53,032
Others	21,014	19,997	20,718
Total others assets	79,683	71,265	73,800
Total non current assets	917,463	488,560	496,306
Current assets			
Inventories	330,148	347,445	357,346
Trade receivables	106,554	111,521	112,569
Tax receivables	15,258	17,637	23,227
Derivative financial instruments	5,747	1,688	925
Others	33,797	34,297	39,505
Cash and cash equivalents	271,373	217,801	159,434
Total current assets	762,877	730,388	693,006
Total assets	1,680,340	1,218,948	1,189,312

To be continued

TOD'S Group

Consolidated Statement of Financial Position

Unaudited data

euro 000's (continuing)	06.30.16	12.31.15	06.30.15
Equity			
Share capital	66,187	61,219	61,219
Capital reserves	416,588	214,055	214,055
Hedging and translation	20,324	12,630	4,627
Retained earnings	498,056	481,392	481,787
Profit/(loss) attributable to the Group	37,435	92,735	50,379
Total Equity attributable to the Group	1,038,589	862,032	812,068
Non-controlling interest			
Share capital and reserves	3,827	4,696	5,057
Profit/(loss) attributable to non-controlling interests	(305)	(647)	(508)
Total Equity attributable to non-controlling interests	3,522	4,048	4,549
Total Equity	1,042,112	866,081	816,616
Non-current liabilities			
Provisions for risks	5,745	5,485	4,552
Deferred tax liabilities	24,353	27,922	29,249
Employee benefits	12,664	12,315	12,687
Derivative financial instruments	6,255	8,598	4,763
Bank borrowings	310,884	59,743	63,891
Others	17,124	16,612	16,508
Total non-current liabilities	377,025	130,675	131,650
Current liabilities			
Trade payables	134,138	142,881	146,521
Tax payables	5,923	14,082	15,314
Derivative financial instruments	6,049	3,125	11,173
Others	41,930	38,283	45,574
Bank	73,163	23,822	22,464
Total current liabilities	261,203	222,192	241,046
Total Equity and liabilities	1,680,340	1,218,948	1,189,312

TOD'S Group

Consolidated Statement of Cash Flows

Unaudited data

euro 000's	Jan. - Jun. 16	Jan. - Jun. 15
Profit/(Loss) for the period	37,130	49,870
Adjustments to reconcile net profit (loss) to net cash provided by (used in) operating activities:		
Amortizat., deprec., revaluat., and write-downs	50,573	24,947
Other non monetary expenses/(income)	1,392	4,172
Income taxes for the period	17,108	24,177
Changes in operating assets and liabilities:		
Trade receivables	4,861	(13,291)
Inventories	(5,885)	(31,709)
Tax receivables and tax payables	(298)	(5,095)
Trade payables	(11,721)	(13,700)
Other assets and liabilities	3,147	(234)
Change in reserve for employee	349	106
Cash flows from operating activities	96,657	39,243
Interests (paid)/collected	(959)	(372)
Income taxes (paid)/refunded	(30,654)	(10,218)
Net cash flows from operating activities (A)	65,044	28,653
Net investments in intangible and tangible assets	(18,419)	(26,647)
Acquisition of Roger Vivier brand	(415,000)	
Acquisition of Roger Vivier Paris Sas legal entity net of cash and cash equivalents	(17,297)	
Other changes in fixed assets		
Cash flows generated (used) in investing activities (B)	(450,716)	(26,647)
Dividends paid	(66,187)	(61,319)
Capital increase	207,500	
Others change in Equity	(247)	2
Repayments of financial liabilities	(5,157)	(2,538)
Proceeds from financial liabilities	300,000	50,000
Cash flows generated (used) in financing (C)	435,909	(13,854)
Translation differences (D)	(123)	3,697
Cash flows from continuing operations (E)=(A)+(B)+(C)+(D)	50,114	(8,151)
Cash flow from assets held for sale (F)		
Cash flows generated (used) (G)=(E)+(F)	50,114	(8,151)
Net cash and cash equivalents at the beginning of the period	204,063	154,961
Net cash and cash equivalents at the end of the period	254,178	146,810
Change in net cash and cash equivalents	50,114	(8,151)

It is pointed out that, in order to improve the cash flows presentation for the period, starting from the current financial statements, some changes and reclassifications have been done on the statement of cash flows adopted by the Group. As a consequence, only for comparison purposes, the statement of cash flows at June 30th, 2015 has been reinstated in accordance with the new classification.

TOD'S Group

Consolidated Statement of Changes in Equity

Unaudited data

January - June 2016	euro 000's	Share capital	Capital reserves	Hedging and reserve for translation	Retained earnings	Group interests	Non-controlling interests	Total
Balances as of 01.01.16		61,219	214,055	12,630	574,127	862,032	4,048	866,081
Profit & Loss account					37,435	37,435	(305)	37,130
Direct in Equity				7,694		7,694	(98)	7,596
Total Comprehensive Income				7,694	37,435	45,129	(403)	44,726
Dividend paid					(66,187)	(66,187)		(66,187)
Capital increase		4,968	202,532			207,500		207,500
Share based payments								
Other					(9,884)	(9,884)	(124)	(10,008)
Balances as of 06.30.16		66,187	416,588	20,324	535,491	1,038,589	3,522	1,042,112

January - June 2015	euro 000's	Share capital	Capital reserves	Hedging and reserve for translation	Retained earnings	Group interests	Non-controlling interests	Total
Balances as of 01.01.15		61,219	214,055	(8,747)	543,003	809,531	5,078	814,609
Profit & Loss account					50,379	50,379	(508)	49,870
Direct in Equity				13,374		13,374	78	13,452
Total Comprehensive Income				13,374	50,379	63,753	(430)	63,323
Dividend paid					(61,219)	(61,219)	(100)	(61,319)
Capital increase								
Share based payments								
Other					2	2		2
Balances as of 06.30.15		61,219	214,055	4,627	532,166	812,068	4,549	816,616